



Alasdair J. McMullan
Senior Vice President
Legal Affairs

March 7, 2007

Bradley A. Buckles
Executive Vice President Anti-Piracy
Recording Industry Association of America, Inc.
1025 F Street N.W., 10th Floor
Washington, D.C. 20004

Dear Brad:

This letter will serve as authorization to you (and your staff) on behalf of Capitol Records, Inc. d/b/a EMI Music North America and all of its labels to act on our behalf in criminal sound recording piracy matters in federal, state, and local proceedings.

Sincerely,

A handwritten signature in black ink, appearing to be "Alasdair McMullan", written over a horizontal line.

Alasdair McMullan



Daniel M. Mandil

EXECUTIVE VICE PRESIDENT . GLOBAL GENERAL COUNSEL AND CORPORATE SECRETARY

550 Madison Avenue . New York . NY . 10022-3211 . 212.833.7343 (phone) . 212.833.4533 (fax) . daniel.mandil@sonybm.com

March 22, 2007

By Courier

Mr. Bradley A. Buckles
Executive Vice President, Anti-Piracy
Recording Industry Association of America
1025 F Street N.W., 10th Floor
Washington, D.C. 20004

Dear Brad:

This letter will serve as authorization to you (and your staff) on behalf of SONY BMG MUSIC ENTERTAINMENT and all of its labels to act on our behalf in criminal sound recording piracy matters in federal, state, and local proceedings.

Sincerely,

A handwritten signature in black ink, appearing to read "Daniel M. Mandil", written in a cursive style.

Daniel M. Mandil



warner music group

Paul M. Robinson, General Counsel

75 Rockefeller Plaza, New York, NY 10101

P 212.270.2400 | F 212.270.3600 | paul.m.robinson@warnermusic.com

May 21, 2007

Bradley A. Buckles, Executive Vice President Anti-Piracy
Recording Industry Association of America, Inc.
1025 F Street N.W., 10th Floor
Washington, D.C. 20004

Dear Brad:

This letter will serve as authorization to you (and your staff) on behalf of Warner Music Group Corp. and all of its labels to act on our behalf in criminal sound recording piracy matters in federal, state, and local proceedings.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul M. Robinson", with a long horizontal flourish extending to the right.

Carlos L.



UNIVERSAL MUSIC GROUP

*Rec'd
3/14/07
JBL*

MICHAEL OSTROFF
GENERAL COUNSEL - EXECUTIVE VICE PRESIDENT
BUSINESS & LEGAL AFFAIRS

INTERSCOPE GEFLEN A&M RECORDS
ISLAND DEF JAM MUSIC GROUP
LOST HIGHWAY RECORDS
MCA NASHVILLE
GEFFEN RECORDS
MERCURY NASHVILLE
RONDOR MUSIC
UNIVERSAL MOTOWN RECORDS GROUP
VERVE MUSIC GROUP
UNIVERSAL CLASSICS
UNIVERSAL eLabs
UNIVERSAL MUSIC ENTERPRISES
UNIVERSAL MUSIC INTERNATIONAL
UNIVERSAL MUSIC PUBLISHING GROUP
UNIVERSAL MUSIC & VIDEO DISTRIBUTION
UNIVERSAL MANUFACTURING & LOGISTICS

March 7, 2007

Bradley A. Buckles, Executive Vice President Anti-Piracy
Recording Industry Association of America, Inc.
1025 F Street N.W., 10th Floor
Washington, D.C. 20004

Dear Brad:

This letter will serve as authorization to you (and your staff) on behalf of Universal Music Group and all of its labels to act on our behalf in criminal sound recording piracy matters in federal, state, and local proceedings.

Sincerely,

Michael Ostroff

MO/ah

cc: David Benjamin

Example of a letter from Universal Music Group to the Recording Industry Association of America, Inc. dated March 7, 2007.

Doc Ctr #0053